

In partnership with



Responsible Director Journey

Governing risk, value and resilience in a changing world



STARTS 12 NOVEMBER 2026



IN PERSON – BRUSSELS

Why this programme?

- ✓ **Strengthen your boardroom readiness** to navigate systemic risks, seize emerging opportunities and fulfil evolving fiduciary responsibilities.
- ✓ **Move beyond compliance to strategic governance** by focusing on resilience, business model transformation and long-term value creation.
- ✓ **Gain practical, board-ready tools and insights** you can apply directly to your governance practice.

Who is it for?

- ✓ **Board members and senior executives** looking to strengthen their governance of systemic risks, resilience and long-term value creation.
- ✓ We encourage **two directors from the same organisation** to participate, enabling shared learning and mutual support beyond the programme.
- ✓ **Aspiring board members** may also be eligible. Please get in touch to discuss.



The journey: from systemic risk to board action

Six in-person sessions. Designed for board members and senior leaders navigating growing systemic risks, the Journey combines expert insights, peer exchange, practical exercises and board simulations to turn climate, nature and other systemic challenges into informed board decisions.

Session 1

Fiduciary duty in an age of systemic rupture

12 Nov. 2026 | 14:00 – 18:00 | Brussels

- Reframe the role of the director in a world of interconnected, accelerating and non-linear risks
- Understand how climate, nature, technology and societal shifts reshape fiduciary responsibilities
- Assess the implications of systemic disruption for business models and long-term value creation

Session 2

Climate, nature & resilience

20 Nov. 2026 | 14:00 – 17:00 | Sonian forest

- Explore how natural ecosystems provide powerful lessons in resilience and adaptation
- Recognise nature as a strategic buffer rather than a sustainability offset

Session 3

Operating within planetary boundaries

4 Dec. 2026 | 9:00 – 12:00 | Brussels

- Understand the business implications of climate, nature and planetary constraints
- Identify board-level red flags that require immediate strategic attention

Session 4

Strategy, capital allocation & value at risk

4 Dec. 2026 | 14:00 – 17:00 | Brussels

- Integrate systemic risks into strategy, capital allocation and governance decisions
- Evaluate transition risks, stranded assets and value-chaine exposure through a board lens
- Reassess risks frameworks to account for irreversibility and systemic interconnectedness

Session 5

New business models

8 Dec. 2026 | 14:00 – 18:00 | Brussels

- Examine how business models must evolve to create value within planetary boundaries
- Distinguish between incremental sustainability initiatives and structural transformation
- Determine what boards must protect, transform or let go to secure long-term viability

Session 6

Becoming an Earth Competent Board

18 Dec. 2026 | 10:00 – 17:00 | Brussels

- Strengthen board composition, agendas and governance practices for an era of systemic change
- Experience real-world board dynamics through a high-pressure simulation
- Learn from a board-level transformation case and apply practical insights to your own governance context

Join the Journey

Fee

€ 3,500 excl. VAT

Open to:

- Board members and C-suite executives from The Shift member organisations
- Individual members of Chapter Zero Brussels

Not yet a member? Contact us to explore participation: info@chapterzerobrussels.be

Discounts and funding:

- **Group discount:** Apply with another Board member from your organisation and receive 10% off.
- **Vlerick, Euronext Brussels & De Bestuurder:** Eligible members can participate at the Chapter Zero Brussels member rate.
- **Brussels training subsidy:** Eligible SMEs may receive funding covering 40–70% of training costs.

Language: English

Duration: 25 hours | 6 sessions

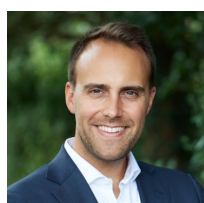
3 half-days + 2 full days | November–December 2026



Registration

1. Complete the application form
2. Complete payment to confirm your place

Apply now



Questions?

Contact Maxime de Cordes
Chapter Zero Brussels Lead

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